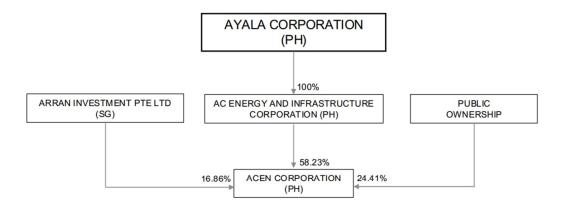
Conglomerate Map As of December 31, 2024



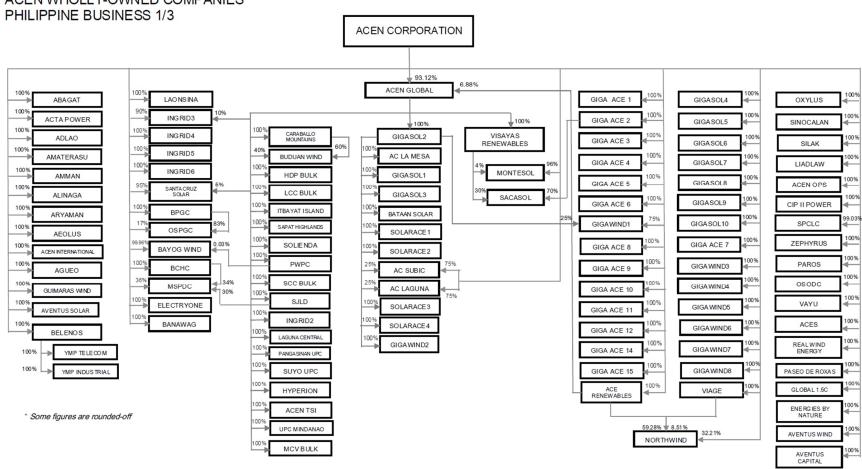
Note:

For figures in split form (X%/Y%) as shown in all slides, figures in left represent voting interest, while figures in right represent economic interest.

For figures not in split form, figures represent both voting and economic interest.

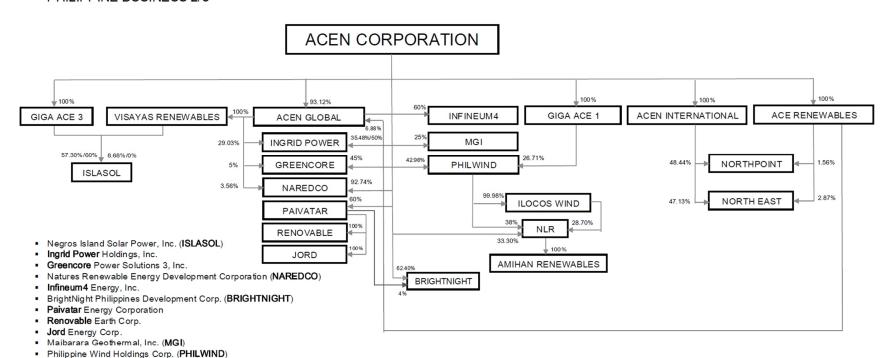
Conglomerate Map As of December 31, 2024

ACEN WHOLLY-OWNED COMPANIES



Conglomerate Map As of December 31, 2024

ACEN JOINT VENTURES PHILIPPINE BUSINESS 2/3



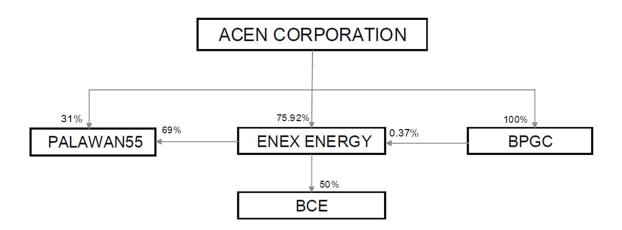
- North Luzon Renewable Energy Corp. (NLR)
 Amihan Renewable Energy Corp.
- ACE Renewables Philippines, Inc.
- Northpoint Wind Power Development Corporation

■ Ilocos Wind Energy Holding Co., Inc. (ILOCOS WIND)

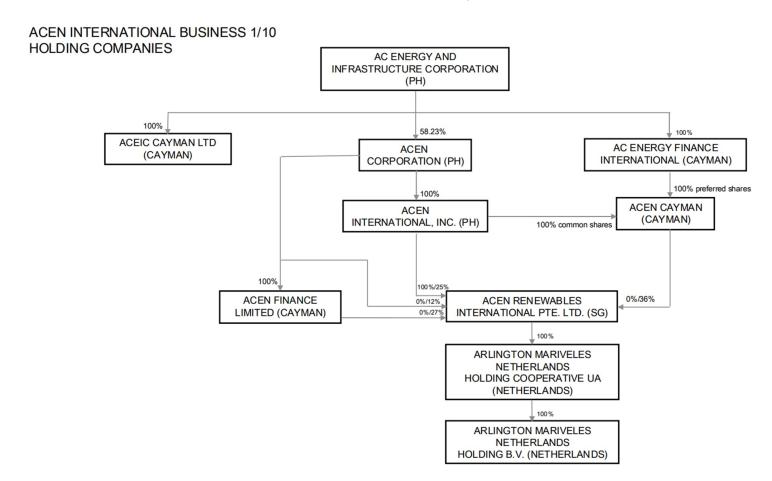
■ North East Wind Systems Corporation

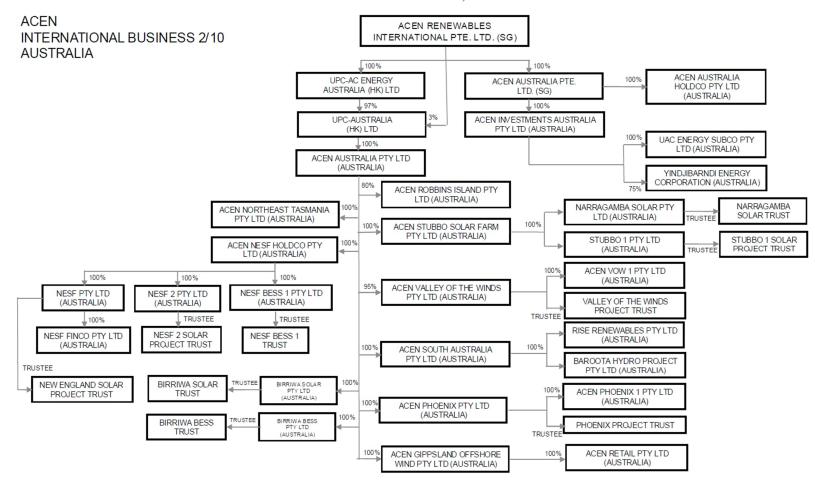
Conglomerate Map As of December 31, 2024

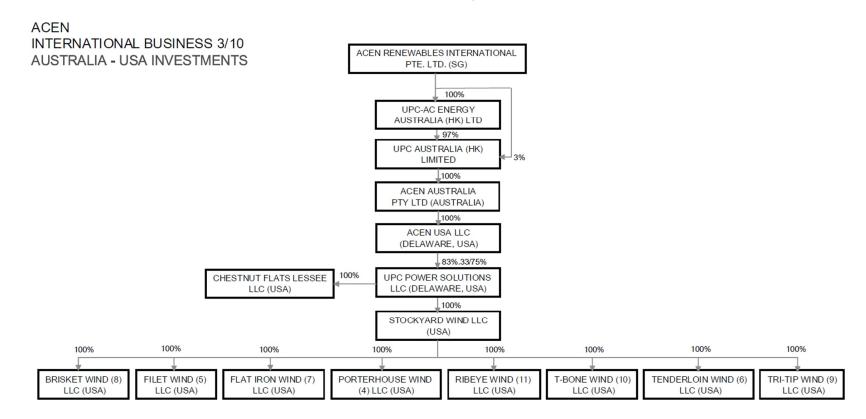
ACEN - ENEX COMPANIES PHILIPPINE BUSINESS 3/3

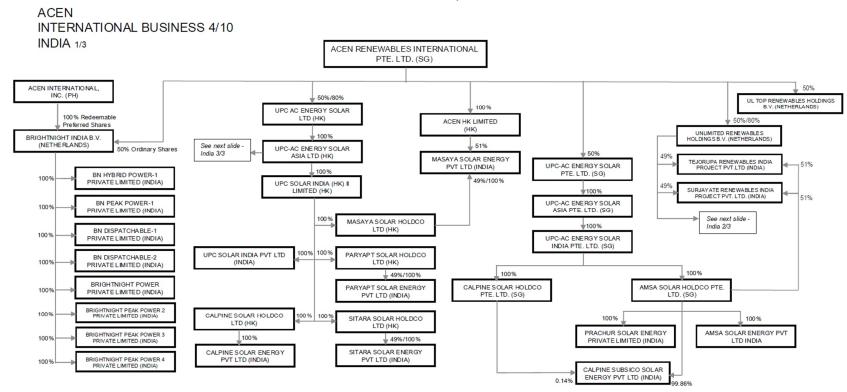


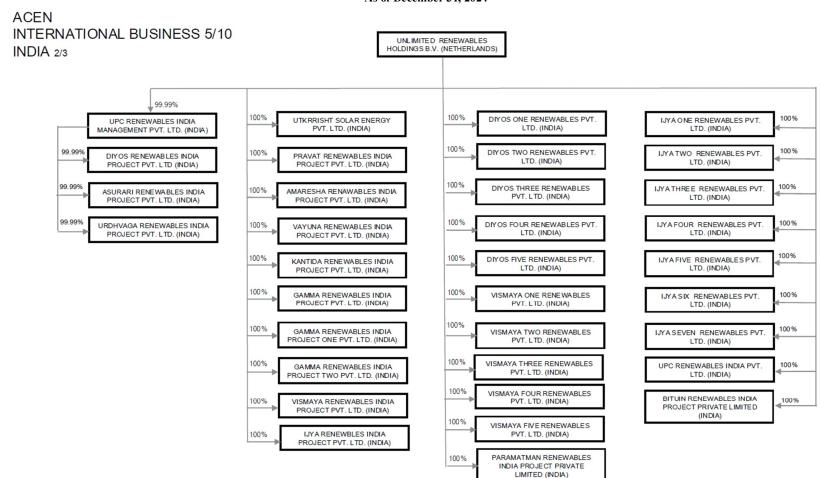
- Enex Energy Corporation (PSE-Listed Company)
- Palawan55 Exploration and Production Corp.
- Bulacan Power Generating Corp. (BPGC)
- Batangas Clean Energy, Inc. (BCE)





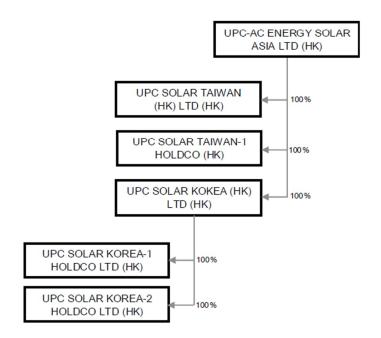


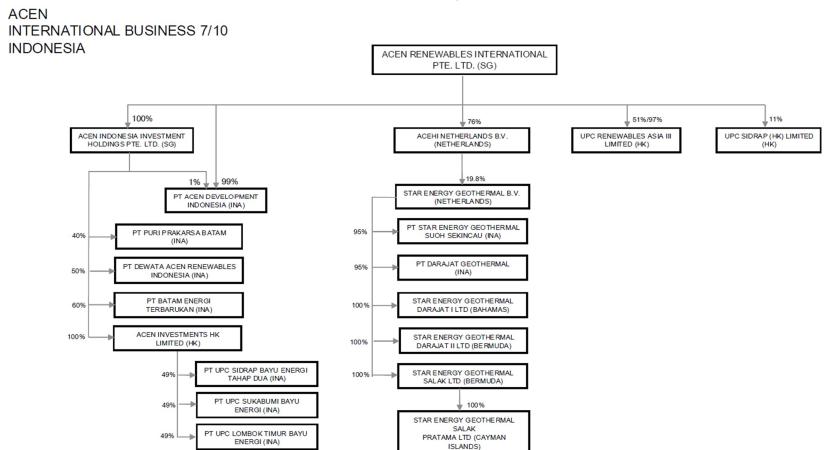


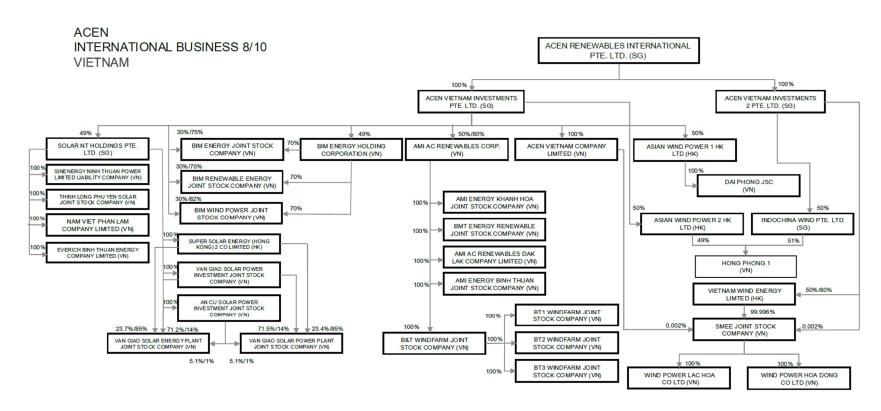


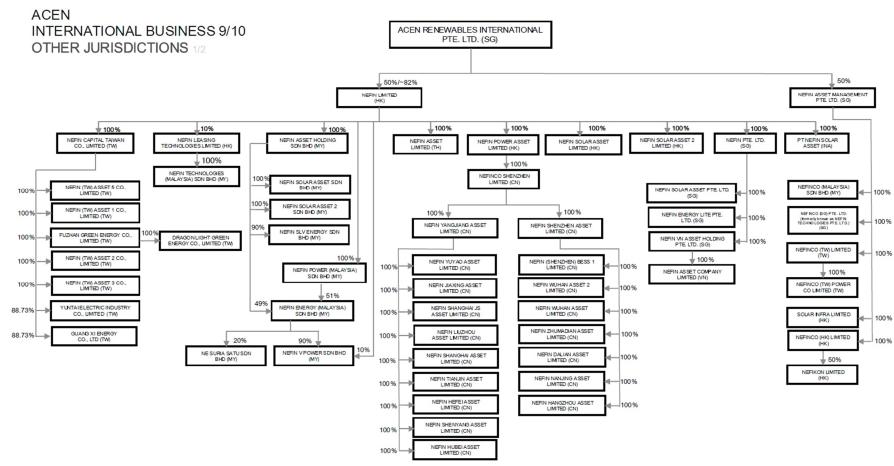
Conglomerate Map As of December 31, 2024

ACEN INTERNATIONAL BUSINESS 6/10 INDIA 3/3









Conglomerate Map As of December 31, 2024

ACEN INTERNATIONAL BUSINESS 10/10 OTHER JURISDICTIONS 2/2

