

Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 1 of 22

Version No. 1 Revision No. 5

# ACEN CORPORATION AUDIT COMMITTEE CHARTER

|    | Content  | Page No. |
|----|--|----------|
| A. | Introduction   | 4        |
| В. | Purpose  | 4        |
| C. | Authority  | 4        |
| D. | Committee Structure and Membership   | 5        |
| E. | Roles and Responsibilities   |          |
|    | Committee Operation  | 5        |
|    | 2. Oversight on Financial Reporting and Disclosure                             | 6        |
|    | <ol> <li>Oversight on Risk Management and Internal Controls</li> </ol>         | 7        |
|    | Oversight on Management and Internal Audit                                     | 7        |
|    | 5. Oversight on External Audit   | 9        |
|    | 6. Other Responsibilities  | 10       |
| F. | Meetings and Schedule of Activities  | 10       |
| G. | Reporting Procedures   | 11       |
| Н. | Performance Evaluati <mark>on an</mark> d Continuous Improve <mark>ment</mark> | 11       |
| I. | Functional and Secretarial Support   | 12       |

#### Annexes:

Annex I: Rules Governing the Audit Committee
Annex II: Audit Committee Calendar of Activities

Annex III: Pro-forma Report of the Audit Committee Report to the Board

Annex IV: Audit Committee Self-Assessment Questionnaire

#### References:

- January 2019 IOSCO Report on Good Practices for Audit Committees in Supporting Audit Quality
- March 2017 Model Audit Committee Charter by the Global Institute of Internal Auditors
- Philippine Securities and Exchange Commission (SEC) Memorandum Circular No. 4 Series of 2012



Document No. ACEN-ACC-01 Initial Issue Date: 03 May 2021 27 February 2023 Effectivity Date Page 2 of 22 Page No.

Version No. 1 Revision No. 5

| Page       | Rev No. | Change Description  | Effectivity Date |
|------------|---------|---|------------------|
| No.<br>All | 0       | Initial Issue   | 11 April 2018    |
| All        | 1       |   | 23 October 2019  |
| 4          | 2       | Revised to align best practices and AC Energy  Deleted the following provisions in  |                  |
| 4          | 2       | Oversight on Risk Management and Internal Control   | 17 April 2020    |
|            |         | 3.2. Ensure that an adequate enterprise- wide risk management framework and policies exist and properly communicated in the Company;  |                  |
|            |         | 3.3. Review the results of the annual risk assessment exercise led by the President and the Chief Executive Officer ("CEO") as assisted by the Chief Risk Officer ("CRO") including risk management processes, policies, controls, governance processes and the Company's procedures in promoting risk awareness in the organization;   |                  |
|            |         | 3.4. Evaluate the risk assessment report submitted on a semi-<br>annual basis by the CRO. The risk assessment report<br>includes, among others, existing and emerging risks of the<br>Company and its subsidiaries, and the related risk<br>mitigation strategies and action plans of Management;   |                  |
|            |         | 3.5. Monitor the risk management activities of the Company and evaluate the effectiveness of the risk mitigation strategies and action plans, with the assistance of the internal and external auditors;  |                  |
| All        | 3       | Changed Company Name to AC Energy Corporation   | 03 May 2021      |
|            |         | Revised the following sections to align to SRC Rule 69 released in October 2019:  1. Committee Operations   |                  |
|            |         | 1.3 For any awareness or knowledge of any suspected fraud or irregularity, or suspected infringement of any Philippine laws or regulations, which has or is likely to have a material impact on the Company's operating results or financial position, the Committee must discuss such matter with the external auditor. For similar matters reported by the external auditor, the Committee shall inform the Board and report to |                  |
|            |         | the appropriate regulatory authority within the time frame and medium required by regulations;  5. Oversight on External Audit  |                  |
|            |         | 5.5 Ensure the rotation or change of external auditors and key engagement partners is in accordance with the requirements prescribed by applicable laws and regulations;  |                  |



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 3 of 22

Version No. 1 Revision No. 5

| Page<br>No. | Rev No. | Change Description  | Effectivity Date |
|-------------|---------|---|------------------|
| Annex<br>IV | 4       | Updated the Audit Committee's Self-Assessment Questionnaire, from 53 to 28 questions and from the existing rating scale of 1-10 to 1-5, with mapping to the 10-point rating scale of the Philippine SEC.  | 03 November 2022 |
| All         | 5       | Changed Company Name to ACEN CORPORATION  | 27 February 2023 |
|             |         | Added the following sections:   |                  |
|             |         | Section D. Committee Structure and Membership 5. At least one member of the Committee shall be a member of the Board Risk Management and Related Party Transactions (BRMRPT) Committee.   |                  |
|             |         | Section E.3. Oversight on Internal Controls 3.2 Coordinate with the BRMRPT Committee for the review of the financial risk, corporate governance, operational, legal and other related risks.  |                  |
|             |         | Section F. Meetings and Schedule of Activities 7. The Committee, at least once a year, shall conduct a joint Audit and Risk Committee Meeting to be attended by the CAE, Chief Risk Officer ("CRO"), and the Risk Committee Members to discuss any matter as it considers appropriate.  |                  |
|             |         | Revised the following sections:   |                  |
|             |         | Section E.4. Oversight on Management and internal Audit 4.4. Review and approve the Annual Internal Audit Work Plan and all deviations therefrom and ensure that internal audit examinations cover the evaluation of adequacy and effectiveness of controls encompassing the Company's governance, operations, information systems, reliability and integrity of financial and operational information, effectiveness and efficiency of operations, safeguarding of assets and compliance with laws, rules, regulations, and internal policies. |                  |
|             |         | Section I. Functional and Secretariat Support The Office of the Corporate Secretary shall keep all minutes of the meetings and make these available for inspection by any member of the Committee or the Board of Directors, as and when requested. Internal Audit shall be responsible for obtaining the approval of the minutes from the Committee.   |                  |
|             |         | Annex I. Rules Governing the Audit Committee  |                  |
|             |         | <ol> <li>Staff Support</li> <li>Draft of the minutes shall be prepared by Internal Audit team<br/>and shall be forwarded for review of the Office of the<br/>Corporate Secretary. Internal Audit shall be responsible for<br/>obtaining the approval of the minutes from the Committee.</li> </ol>  |                  |
|             |         | 5.3. All minutes of meetings shall be kept by the Office of the Corporate Secretary and shall be produced for inspection  |                  |
|             |         | upon request of any Member of the Committee or the Board.   |                  |



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 4 of 22

Version No. 1 Revision No. 5

#### A. Introduction

This Charter sets out the policies, purpose, authority, composition and responsibilities of the Audit Committee (the "Committee") of ACEN CORPORATION (the "Company"), including the rules that shall guide the function of the Committee. As part of the Board of Directors (the "Board") and being accountable to the same for its function, the Committee ensures not only accurate and transparent financial disclosures but also observance of adequate risk controls. See Annex 1. Rules Governing the Audit Committee.

#### B. Purpose

The Committee shall provide assistance to the Board in fulfilling its oversight responsibility to the shareholders relating to:

- The integrity of the Company's financial statements and the financial reporting process;
- The appointment, remuneration, qualifications, independence and performance of the external auditors and the integrity of the audit process as a whole;
- The effectiveness of the systems of internal control and the risk management process;
- The performance and leadership of the internal audit function;
- The Company's compliance with applicable legal, regulatory, and corporate governance requirements; and
- The preparation of a year-end report of the Committee to the Board.

The Committee shall also oversee the duties performed by the respective audit and risk committees of any subsidiary of ACEN CORPORATION. Through the subsidiary's internal audit, the Committee shall be provided a copy of the subsidiary's report of the audit and risk committee to the Board.

To fulfill this responsibility, the Committee shall maintain a free and open communication with the Company's external auditors, the internal auditors, and the management of the Company. The Committee shall ensure that external auditors and the internal auditors act independently from each other and given reasonable and necessary access to records, properties and personnel to enable them to perform their respective audit functions.

#### C. AUTHORITY

The Committee has authority to conduct or authorize investigations into any matters within its scope of responsibility. Management and employees are to cooperate fully with the Committee members. The Committee is specifically empowered to:

- Recommend a registered public accounting firm to be engaged by the organization.
- Resolve any disagreements between management and the external auditor regarding financial reporting.
- Review and approve the annual internal audit plans and activities.
- Retain independent counsel, accountants, or others to advise the Committee or assist in the conduct of an investigation.
- Seek any information it requires from employees all of whom are directed to cooperate with the Committee's requests – or external parties.
- Meet with Company officers, external auditors, or outside counsel, as necessary.
- Determine the advisability of, and review and evaluate the terms and conditions of any material or significant related party transactions (RPTs) and their required reporting disclosures.
- Conduct separate meetings with Company officers, the Audit Head, External Auditors, or outside counsel, as often as necessary, to discuss any issues arising from the audit process.
- Expend organizational resources (like retain legal, accounting, or other consultants) whenever necessary to carry out its responsibilities



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 5 of 22

Version No. 1 Revision No. 5

#### D. COMMITTEE STRUCTURE AND MEMBERSHIP

- 1. The Committee should be composed of at least three (3) qualified nonexecutive directors, majority of whom shall be an independent director. The Chairman of the Committee ("Chairman") should be an independent director.
- 2. All members of the Committee and the Chairman shall be appointed by the Board.
- 3. The Chairman should not be the Chairman of the Board or of any other Committee.
- 4. Each member of the Committee shall have an adequate understanding of accounting and auditing principles in general including the Company's financial management systems and environment. Each shall possess relevant expertise to fulfill the Committee's role effectively.
- 5. At least one member of the Committee shall be a member of the Board Risk Management and Related Party Transactions (BRMRPT) Committee.
- 6. To help meet these requirements, the Committee will provide its members with annual continuing education opportunities in financial reporting and other areas relevant to the Audit Committee.
- 7. The succession plan of the Committee members and the Chairman shall be the responsibility of the Board.

#### E. RESPONSIBILITIES

In support the corporate governance processes and the provision on checks and balances, the Committee shall perform the following functions:

#### 1. Committee Operation

- 1.1. Regularly report to the Board of Directors about Committee activities and issues that arise with respect to the quality or integrity of the Company's financial statement, the effectiveness of the system of internal controls, the performance and independence of the Company's external auditors, the performance of the internal audit function, and the Company's compliance with legal, regulatory or corporate governance requirements;
- 1.2. Highlight to the Board any serious concerns over the design or operating effectiveness of internal controls that may have a material impact on the financial statements;
- 1.3. For any awareness or knowledge of any suspected fraud or irregularity, or suspected infringement of any Philippine laws or regulations, which has or is likely to have a material impact on the Company's operating results or financial position, the Committee must discuss such matter with the external auditor. For similar matters reported by the external auditor, the Committee shall inform the Board and report to the appropriate regulatory authority within the time frame and medium required by regulations;
- 1.4. Provide an open avenue of communication between internal audit, the external auditors, Management, and the Board;
- 1.5. Report annually to the Board, describing the Committee's composition, responsibilities and how they were discharged, and any other information required by law, including approval of non-audit services. Confirm annually that all responsibilities outlined in this Charter have been carried out;



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 6 of 22

Version No. 1 Revision No. 5

- 1.6. Review any other reports the Company issues that relate to Committee responsibilities;
- 1.7. Review and assess the adequacy of the Audit Charter at least annually, requesting Board of Directors' approval for proposed changes and ensure appropriate disclosure as may be required by law or regulation;
- 1.8. Perform other activities related to this Charter as requested by the Board; and
- 1.9. Investigate any matter brought to its attention, with full access to all records, books of accounts, facilities and personnel of the Company and retain external counsel or other experts for this purpose.

#### 2. Oversight on Financial Reporting and Disclosure

- 2.1. Review all financial reports including reports to the Philippine SEC and ensure compliance with both the internal financial management systems and pertinent accounting standards, including financial reporting regulatory requirements;
- 2.2. Conduct a fair and balanced review of quarterly, semi-annual and annual financial statements;

The financial statements are the responsibility of management and reviewed by the Committee before submission to the Board, focusing particularly on:

- Appropriateness of accounting policies adopted by management
- Any change/s in accounting policies and practices and its impact on the financial statements
- Major judgmental areas
- Significant adjustments resulting from the audit
- Completeness, clarity, consistency and accuracy of disclosures of material information including on subsequent events and related party transactions
- Going concern assumption
- Compliance with financial reporting standards
- Compliance with tax, legal and stock exchange requirements
- 2.3. Review the reasonableness of estimates, assumptions and judgments made in connection with the preparation of the Company's financial statements;
- 2.4. Inquire about any possible material errors and fraud, and sufficiency of risk controls, including actions or measures in case of finding of error or fraud in financial reporting;
- 2.5. Review unusual or complex transactions including all related party transactions;
- 2.6. Review and approve management representation letter before submission to external auditor;
- 2.7. Receive and review communications from legal counsel covering litigation, claims, contingencies or other significant issues that impact financial statements;
- 2.8. Assess correspondence between the Company and regulators regarding financial statement filings and disclosures; and
- 2.9. Seek explanations and advise supporting the accounting treatments chosen and, where appropriate, challenge the accounting estimates and treatments applied in the financial report.



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 7 of 22

Version No. 1 Revision No. 5

#### 3. Oversight on Risk Management and Internal Controls

- 3.1. Ensure that a review of the internal auditor's evaluation of the effectiveness of the Company's internal controls, including financial, operational, information security and compliance controls and risk management is conducted annually;
- 3.2. Coordinate with the BRMRPT Committee for the review of the financial risk, corporate governance, operational, legal and other related risks;
- 3.3. Review crisis management, business continuity, disaster recovery plan and results of annual testing;
- 3.4 Review the process for communicating the code of conduct and ethics policy to Company's personnel and for monitoring the compliance therewith, as well as compliance with all applicable laws and regulations directly related or incidental to the Company's operations and business activities:
- 3.5. Review internal control frameworks implemented by Management for fraud prevention and detection:

On an annual basis, Management, together with Internal Audit, shall assess the effectiveness of the Company's fraud framework and present the results of its assessment to the Committee, together with proposed improvement on the fraud policies and controls to be adopted to address any gaps noted from the review.

The Committee shall also be provided by Management with reports on all cases of suspected and actual frauds and breaches of laws and regulations on a quarterly basis or more frequently, as necessary.

- 3.6. Consider and discuss with Management, the internal auditors, and the external auditors, the major issues as to the adequacy and effectiveness of the Company's internal control system, including internal financial controls, operational and compliance controls, information technology security and controls, and any special audit steps adopted in light of material control deficiencies; and
- 3.7. Request Management to explain the impact and the actions taken to rectify the identified significant control weaknesses.

This policy notwithstanding, Management shall remain primarily responsible for the development, implementation and reporting of the risk management strategies and the relevant internal controls intended to address the identified risks.

#### 4. Oversight on Management and Internal Audit

- 4.1. Review and approve the Internal Audit Charter and subsequent revisions thereto;
- 4.2. Set up the Internal Audit Department, including the qualification criteria and appointment of a Chief Audit Executive ("CAE"). The Committee shall establish and identify the reporting line of the CAE so that the reporting levels allow the internal audit activity to fulfill its responsibilities. The Committee, having appointed the CAE, shall also concur in his/her replacement, re-assignment or dismissal;
- 4.3. Ensure that the internal audit team has free and full access to all the Company's records, properties and personnel relevant to and required by its function and that the internal audit activity shall be free from interference in determining its scope, performing its work and communicating its results;



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 8 of 22

Version No. 1 Revision No. 5

4.4. Review and approve the Annual Internal Audit Work Plan and all deviations therefrom, and ensure that internal audit examinations cover the evaluation of adequacy and effectiveness of controls encompassing the Company's governance, operations, information systems, reliability and integrity of financial and operational information, effectiveness and efficiency of operations, safeguarding of assets and compliance with laws, rules, regulations and internal policies;

The Annual Internal Audit Plan shall include the audit scope, resources and budget necessary to implement it.

The Committee shall also ensure that audit resources are reasonably allocated to the areas of highest risk and ensure that the Annual Internal Audit Plan is in conformity with the objectives of the Company.

- 4.5. Advise the Board about increases and decreases to the requested resources to achieve the internal audit plan, and evaluate whether any additional resources are needed permanently or should be provided through outsourcing;
- 4.6. Review and approve any outsourcing or co-sourcing of the internal audit function;
- 4.7. Review of reports of the Internal Auditor and regulatory agencies, where applicable, ensuring that Management is taking appropriate corrective actions in a timely manner, including addressing internal control and compliance issues;
- 4.8. Review and track management's action plans to address the results of internal audit engagements;
- 4.9. Ensure that internal audit has a quality assurance and improvement program, and that the results of these periodic assessments are presented to the Audit Committee;
- 4.10. Ensure that internal audit has an external quality assurance review every five (5) years;
- 4.11. Review of Internal Audit's periodic reports including the Audit Annual Report;

Periodic reports shall highlight the status of projects in accordance with the audit plan approved by the Committee, as well as any unplanned projects. Periodic reports shall also include a summary of key findings and recommendations, including the status of implementation.

The Annual Report shall discuss the Internal Audit Department's activities and performance relative to the audit plans and strategies approved by the Committee.

- 4.12. Evaluate the performance of the Internal Audit Department, secure inputs with the respective subsidiaries and investee companies' Audit and Risk Committees and consolidate these into a performance appraisal applicable to the Audit Head and the internal auditors taken as a whole;
- 4.13. Review the effectiveness of the internal audit function, including compliance with The Institute of Internal Auditor's Standards for the Professional Practice of Internal Auditing;
- 4.14. Advise the board regarding the qualifications and recruitment, appointment, and removal of the CAE;
- 4.15. Provide input to management related to evaluating the performance of the CAE;



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 9 of 22

Version No. 1 Revision No. 5

- 4.16. Review the Company's system to monitor compliance with the Code of Business Conduct and Ethics;
- 4.17. Responsible for coordinating, monitoring and facilitating compliance with existing laws, rules and regulations.

#### 5. Oversight on External Audit

- 5.1. Review and evaluate the qualifications, performance, integrity, objectivity, independence and audit fees of the external auditor, including the external auditor's suitability and effectiveness on an annual basis;
- 5.2. Recommend to the Board the external auditor and the audit fees that will be endorsed to the stockholders for selection and appointment;
- 5.3. Ensure audit fees are consistent with the auditor's overall plan and sufficient to support the execution of an appropriately resourced and effective audit;
- 5.4. Oversee establishment of the Company's policies governing the circumstances in which contracts for the provision of permitted non-audit services can be entered into with the external auditor and the procedures and approvals that must be followed before execution;
- 5.5. Ensure the rotation or change of external auditors and key engagement partners is in accordance with the requirements prescribed by applicable laws and regulations;
- 5.6. Discuss with the external auditor before the audit commences the nature and scope of the audit, and ensure coordination where more than one audit form is involved;
- 5.7. Pre-approve audit plans, scope and frequency before the conduct of external audit;
- 5.8. Evaluate and approve non-audit work by external auditor and keep under review the non-audit fees paid to the external auditor both in relation to their significance to the auditor annual income and in relation to the Company's total expenditure on consultancy fees;
  - Fees paid for non-audit services should not outweigh the fees paid for audit services. The non- audit work should be disclosed in the Company's Annual Report;
- 5.9. Review with the external auditor, any problems, disagreements or difficulties the external auditor may have encountered during the course of their audit and any management letter provided by the auditor and the Company's actions in response to that letter;
- 5.10. Evaluate management's competence regarding financial reporting responsibilities including aggressiveness and reasonableness of decisions;
- 5.11. Require the external auditors' compliance with relevant Philippine professional and regulatory requirements to ensure quality of audit;
- 5.12. Inquire and review completeness and timeliness of communications from external auditors regarding critical policies, alternative treatments, observations on internal controls, audit adjustments, independence, limitations on the audit work set by the management, and other material issues that affect the audit and financial reporting;



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 10 of 22

Version No. 1 Revision No. 5

- 5.13. Review with Management and the external auditor after completion of the annual examination:
  - 5.13.1. The Company's annual financial statements and related footnotes;
  - 5.13.2. The external auditor's audit of the financial statements and the team's report thereon:
  - 5.13.3. Any significant changes required in the external auditor's plan; and
  - 5.13.4. Any serious difficulties or disputes with management encountered during the course of the audit.
- 5.14. Ensure that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties and valuations of such transactions;
- 5.15. Discuss with the auditor, Key Audit Matters ("KAMs") or Critical Audit Matters ("CAMs") to be disclosed in the audit report, if necessary and applicable under the circumstances, and how KAMs and/or CAMs affect disclosures in the financial report of accounting policies and sources of estimation uncertainty or risks in the management discussion and analysis;
- 5.16. Ensure that the external auditor has demonstrated a commitment to audit quality and consider whether the audit committee or management is aware of any indication that the firm may not have a culture that sufficiently promotes audit quality;
- 5.17. Disclose to the regulators and the public through the Company's reportorial requirements and its website, the removal of the external auditor, the reasons for removal or change in external auditor, if any.

#### 6. Other Responsibilities

In addition, the audit committee shall:

- 6.1. Perform other activities related to this Charter as requested by the Board; and
- 6.2. Institute and oversee special investigations as needed.

#### F. Meetings and Schedule of Activities

- To provide a systematic guide for the discharge of its responsibilities, the Committee will agree on an annual calendar/schedule of activities that shall determine the agenda for each meeting subject to adjustments and/or revisions as needed. The CAE will ensure that the schedule is carried as planned. See Annex 2. Audit Committee Calendar of Activities.
- 2. The Committee shall meet at least quarterly prior to the meeting of the Board. In cases when there is a need for special meetings to take up any critical items that would need approval in between the quarterly meetings, it shall be up to the Chairman to either call for a special meeting or just allow the routing of the covering paper.
- 3. The agenda for the meetings will be developed by the CAE based on the agreed calendar of activities and inputs from the Committee members, subject to the approval of the Chairman. The quarterly meetings will include the review and discussion of the quarter or year-end financial statements, the related disclosures and other reportorial requirements, and updates on internal audit activities.
- 4. The President and Chief Executive Officer ("CEO"), and the Chief Financial Officer may be requested to attend Committee meetings. As and when appropriate, the Committee may require other members of Management to be present at the meetings. External subject matter experts, such as the appointed external auditors and other consultants, may also be invited to the meetings.



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 11 of 22

Version No. 1 Revision No. 5

- At least once a year, conduct a separate meeting in executive session with the CAE and the external auditors to discuss any matter that the Committee or auditors believe should be discussed privately, including the results of the audit, quality of management, financial and internal controls.
- The external auditors and/or CAE may request a meeting with the Committee as may be necessary.
- 7. The Committee, at least once a year, shall conduct a joint Audit and Risk Committee Meeting to be attended by the CAE, Chief Risk Officer ("CRO"), and the Risk Committee Members to discuss any matter as it considers appropriate.

#### G. Reporting Responsibilities

- 1. Periodically report to the Board of about Committee activities, issues and related recommendations, issue certifications on critical compliance issues.
- 2. Provide an open avenue of communication between internal audit, the external auditors and the Board.
- 3. Review any other reports the Company issues that relate to Committees responsibilities.
- 4. To keep the Board apprised on the results of the Committee's activities, the Chairman shall submit an annual report to the Chairman of the Board; and shall be ready to present the report to the full board during its first meeting following the immediate fiscal year. See Annex 3 for the pro-forma Report of the Audit Committee to the Board of Directors.

#### H. Performance Evaluation and Continuous Improvement

To ensure that the Committee continues to fulfill its responsibilities in accordance with global best practices, good corporate governance, and other relevant regulatory requirements, the Committee shall conduct an assessment of its performance at least annually. The entire assessment process should be documented and should form part of the records of the Company.

In this regard, the Committee shall:

- As a body, evaluate its performance by filling up a self-assessment questionnaire that shall benchmark its practices against the expectations set out in this Charter. See Annex 4. Audit Committee Self- Assessment Questionnaire.
- 2. The Committee shall obtain and subject itself to an independent assessment by the Board relative to its performance in accordance with expectations set out in this Charter and the discharge of its responsibilities as specified in *Annex 2. Audit Committee Calendar of Activities*.
- Based on the results of the self-assessment, formulate and implement plans to improve its
  performance. These shall include the identification of relevant training needs intended to keep the
  members up-to-date with corporate governance best practices, accounting and auditing standards,
  as well as specific areas of concern (e.g. emerging risks).
- 4. Semi-annually, review the status of implementation of such plans for improvement.

A feedback mechanism should be in place to receive comments from management, internal auditor, general counsel and external auditor to facilitate dialogue within the organization about possible ways to improve its performance.



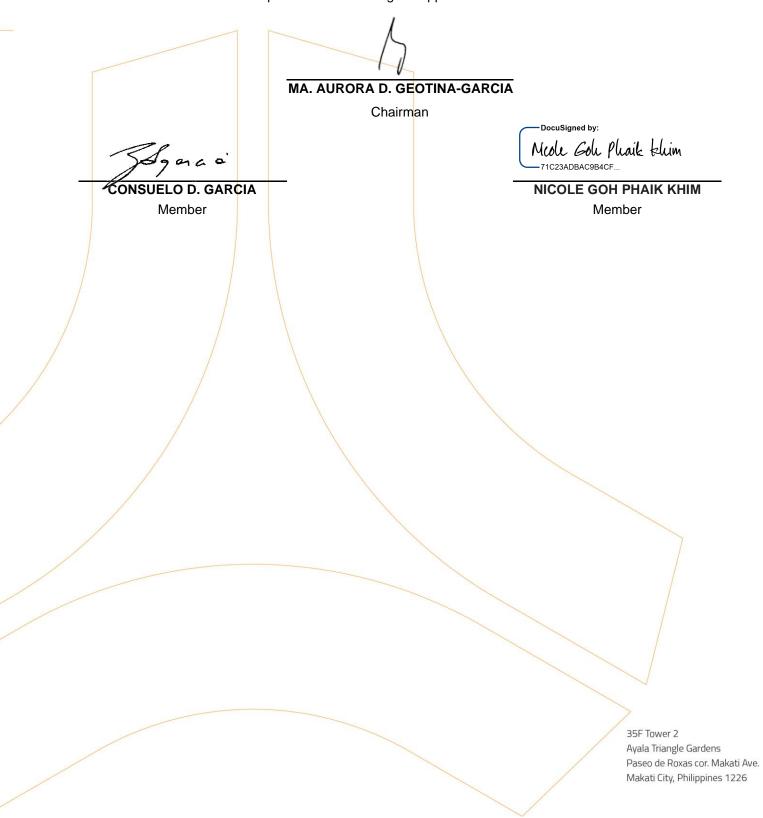
Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 12 of 22

Version No. 1 Revision No. 5

#### I. Functional and Secretariat Support

Internal Audit shall review all papers for submission to the Committee, including any proposals from Management before these are submitted to the Committee for approval. If there are unresolved differences in opinion on any proposal between the proponent and Internal Audit, these shall be highlighted to the Committee for consideration, approval and final decision.

The Office of the Corporate Secretary shall keep all minutes of the meetings and make these available for inspection by any member of the Committee or the Board of Directors, as and when requested. Internal Audit shall be responsible for obtaining the approval of the minutes from the Committee.





Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 13 of 22

Version No. 1 Revision No. 5

#### **ANNEX I:**

#### **Rules Governing the Audit Committee**

#### 1. Membership

The representatives/members of the Audit Committee (the "Committee") shall be replaced every five (5) years, subject to the discretion and approval by the Board of Directors (the "Board").

To provide a balance between ensuring continuity and the need for fresh outlook/perspective that could be contributed by new members, at least one of the Committee members shall be retained or, depending on the discretion of the Board, the outgoing Chairman shall be retained as ad hoc member.

#### 2. Meeting and Quorum

- 2.1 Members of the Audit Committee shall attend all Committee meetings.
- 2.2 Majority of the members shall constitute a quorum (i.e., at least 2 of 3 members), and meetings shall proceed once quorum exists.
- 2.3 The Chairman shall preside over all meetings. In the absence of the Chairman, the remaining Committee members present shall designate a presiding officer.
- 2.4 Attendance via teleconference or videoconference is deemed acceptable and shall be counted for purposes of constituting a quorum.

#### 3. Notices

Notices of meetings, and any other forms of notification to be sent to the Committee shall be initiated by the CAE or Corporate Secretary, designated representative and approved by the Chairman. Replies to notices shall also be sent to the CAE and/or the designated representative.

#### 4. Resolution

To the extent possible, the Committee shall make decisions and resolutions by consensus. Where such is not possible, the Chairman may call for a division of the house, in which case a resolution shall be reached by a majority of members present and sitting in quorum.

#### 5. Staff Support

- 5.1 The Company's Internal Audit shall provide all the secretariat support to the Committee.
- 5.2 Draft of the minutes shall be prepared by Internal Audit team and shall be forwarded for review of the Office of the Corporate Secretary. Internal Audit shall be responsible for obtaining the approval of the minutes from the Committee.
- 5.3 All minutes of meetings shall be kept by the Office of the Corporate Secretary and shall be produced for inspection upon request of any Member of the Committee or the Board.
- 5.4 All papers for submission to the Committee shall be coursed through Internal Audit who shall also evaluate all the proposals before these are submitted to the Committee for approval. If there are unresolved differences in opinions on any proposal between the proposer and Internal Audit, these shall be set forth for consideration and decision of the Committee



Effectivity Date Page No.

Document No.

ACEN-ACC-01 Initial Issue Date: 03 May 2021 27 February 2023

Page **14** of **22** 

Version No. 1

Revision No. 5

#### **ANNEX II:**

#### **Audit Committee Calendar of Activities**

|   |                                    | Q1 | Q2 | Q3 | Q4 |
|---|------------------------------------|----|----|----|----|
| REPORTS FOR REVIEW/APPROVAL IN AUDIT COMMITTEE MEETINGS                             |                                    |    |    |    |    |
| Financial Reporting and Disclosures   |                                    |    |    |    |    |
| Quarterly Financial Statements and Highlights of Management Discussion and Analysis | CFO                                | Х  | Х  | Х  | Х  |
| Results of Review of Annual Financial Statements                                    | CFO<br>External Auditor            | Х  |    |    |    |
|   |                                    |    |    |    |    |
| Internal Audit  |                                    |    |    |    |    |
| Internal Audit Work Plan  | Internal Audit                     |    |    |    | Х  |
| Annual Report to the Audit and Risk Committee                                       | Internal Audit                     | Х  |    |    |    |
| Internal Audit's Quarterly Report   | Internal Audit                     | Х  | Х  | Х  | X  |
| Quarterly Report on Summary of Outstanding Audit Recommendations (Follow-Up)        | Internal Audit                     | Х  | Х  | Х  | Х  |
| External Audit  |                                    |    |    |    |    |
| Recommendation on the Appointment of External Audit/Performance Evaluation          | Internal Audit                     | Х  |    |    |    |
| External Auditor Audit Work Plan  | External Auditor                   |    |    | Х  |    |
| Management Letter Highlights (Report on Internal Controls)                          | External Auditor                   |    |    | Х  |    |
| Audit and Non-Audit Services/Fees of External Auditor                               | Internal Audit                     | Χ  |    |    |    |
|   |                                    |    |    |    |    |
| Audit Committee Report to the Board of Directors                                    |                                    |    |    |    |    |
| Approved Minutes of Audit Committee Meetings  | Audit Committee                    | Х  | Х  | Х  | Х  |
| Annual Audit Committee Report to the Board of Directors                             | Audit Committee                    | X  |    |    |    |
| Quarterly Audit Committee Report to the Board of Directors                          | Audit Committee                    |    | Х  | Х  | X  |
|   |                                    |    |    |    |    |
| OTHER ACTIVITIES OF THE AUDIT COMMITTEE   |                                    |    |    |    |    |
| Performance Evaluation  |                                    |    |    |    |    |
| Conduct Self-Assessment and Evaluate Results  | Audit Committee                    | Х  |    |    |    |
|   |                                    |    |    |    |    |
| Continuing Professional Development Program   |                                    |    |    |    |    |
| Annual Corporate Governance, Risk Management & Sustainability Summit                | Audit Committee                    |    | Х  |    |    |
| Training Needs of the Audit and Risk Committee                                      | Audit Committee                    |    | Х  |    |    |
|   |                                    |    |    |    |    |
| Executive Sessions (Upon the Request by the Audit Committee)                        |                                    |    |    |    |    |
| Meeting with Chief Audit Executive  | Internal Audit                     |    | X  |    |    |
| Meeting With External Auditor   | External Auditor                   |    |    | X  |    |
|   |                                    |    |    |    |    |
| Joint Audit and Risk Committee Meeting  |                                    |    |    |    |    |
| Meeting with Chief Audit Executive, Chief Risk Officer and Risk Committee           | Internal Audit<br>BRMRPT Committee |    |    |    | Х  |



Document No.
Initial Issue Date:
Effectivity Date

ACEN-ACC-01 03 May 2021 27 February 2023

Page No.

Page **15** of **22** 

#### ANNEX III:

Pro-forma Report of the Audit Committee Report to the Board

Version No. 1

#### Report of the Audit and Risk Committee to the Board of Directors For the Year Ended 31 December 20XX

Revision No. 5

The Audit Committee's roles and responsibilities are defined in the Audit Committee Charter approved by the Board of Directors. It assists the Board of Directors in fulfilling its oversight responsibility to the shareholders relating to the a) financial statements and financial reporting process; b) system of internal controls; c) risk management; d) performance of internal and external auditors; and e) compliance with legal and regulatory matters.

In fulfilling its oversight responsibility, the Committee confirms that:

- A Member of the Board of Directors chairs the Audit Committee;
- We had four meetings during the year, all of which were in-person meetings and included an executive session with the internal auditors;
- We have reviewed and discussed the quarterly financial statements and the audited annual consolidated financial statements of the Company, including Management's Discussion and Analysis of Financial Condition and Results of Operations, with the management, internal and external auditors. These activities were performed in the following context:
  - o That management has the primary responsibility for the financial statements and the financial reporting process; and
  - o That the external auditor is responsible for expressing an opinion on the conformity of the Company's audited financial statements with Philippine Financial Reporting Standards;
- We have discussed and approved the overall scope and the respective audit plans of the internal and external auditors. We have also discussed the results of their audits and their assessment of the Company's internal controls and the overall quality of the financial reporting process;
- We have reviewed and approved all audit, audit-related and permitted non-audit services provided by the
  external auditor to the Company and the related fees for such services and concluded that the non-audit
  fees are not significant to impair their independence;
- We have reviewed the reports of the internal auditors and regulatory agencies, where applicable, ensuring that management is taking appropriate corrective actions in a timely manner, including addressing internal control and compliance issues; and
- We have reviewed and discussed the adequacy of the Company's enterprise-wide risk management
  process, including the nature of significant risk exposures, the related risk mitigation efforts and initiatives.
  This activity was reviewed in the context that management is primarily responsible for the risk management
  process.

Based on the reviews and discussions undertaken, and subject to the limitations on our roles and responsibilities referred to above, the Audit Committee recommends to the Board of Directors that the audited consolidated financial statements for the year ended December 31, 20XX be included for filing with the Securities and Exchange Commission. We are also recommending to the Board of Directors the re-appointment of the external auditor based on the review of their performance and qualifications.

X February 20YY

Signed by: Committee Chair Committee Members



Document No. ACEN-ACC-01 Initial Issue Date: Effectivity Date

03 May 2021 27 February 2023

Version No. 1 Revision No. 5 Page No. Page **16** of **22** 

#### ANNEX III:

Pro-forma Report of the Audit Committee Report to the Board

#### Report of the Audit Committee to the Board of Directors For the Quarter Ended 30 June 20XX

The Audit Committee hereby reports to the Board of Directors the following activities undertaken in discharging its duties and responsibilities as set forth in the Audit Committee Charter:

- We had one (1) meeting in the second quarter attended by the Committee members.
- We have reviewed and endorsed to the Board of Directors the approval of the 2Q 20YY unaudited consolidated financial statements of the Company, including Management's Discussion and Analysis of Financial Condition and Results of Operations.
- We have reviewed the adequacy of resources, the competencies of staff, the activities and the effectiveness of the internal audit to execute the work plan, ensuring that the evaluation of effectiveness of controls encompassing the organization's governance, operations, integrity of financial and operational information systems, safeguarding of assets and compliance with laws, rules and regulations are covered and that audit resources are reasonably allocated to the areas of highest risks.
- We have reviewed the reports of the internal auditors, external auditors and regulatory agencies, ensuring that management is taking appropriate corrective actions in a timely manner, including addressing internal control and compliance issues as a whole.

Other Committee activities with respect to discharge of committee duties and responsibilities as set forth in the Audit Committee Charter undertaken in a given quarter are also to be mentioned.]

Also attached in this report is the approved Minutes of the last meeting of the Audit Committee for reference.

X August 20YY

Signed by: Committee Chair Committee Members



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 17 of 22

Version No. 1 Revision No. 5

#### **ANNEX IV:**

#### **Audit Committee Self-Assessment Questionnaire**

#### Objective:

This Self-Assessment Questionnaire is a tool to evaluate the effectiveness of the performance of the Audit Committee as against the requirements of its Charter, including identifying possible areas for improvement. The questionnaire is composed of five (5) categories which include the Committee structure and operation and its oversight responsibilities under the Revised Code of Corporate Governance:

- 1. Setting of Committee Structure and Operation
- 2. Oversight on Financial Reporting and Disclosures
- 3. Oversight on Internal Controls
- 4. Oversight on Management and Internal Audit
- Oversight on External Audit

#### Guidelines:

Each Committee Member shall complete the questionnaire independently. Please provide your overall score for each category using the following rating scale:

|   | Score | Rating      | Criteria   |  |  |  |  |  |
|---|-------|-------------|--|--|--|--|--|--|
|   | 5     | Exceptional | Responsibilities are clearly defined in the Charter and strictly implemented. All requirements are executed.                             |  |  |  |  |  |
|   | 4     | Very Good   | Responsibilities are adequately defined in the Charter and consistently implemented. Opportunities for enhancement are minimal.          |  |  |  |  |  |
|   | 3     | Good        | Responsibilities are generally defined in the Charter and mostly implemented. Opportunities for enhancement are moderate.                |  |  |  |  |  |
| / | 2     | Marginal    | Responsibilities are not clearly defined in the Charter and not consistently implemented. Opportunities for enhancement are significant. |  |  |  |  |  |
|   | 1     | Poor        | Responsibilities are not defined in the Charter and not implemented.<br>Improvements are necessary in major areas.                       |  |  |  |  |  |

An overall average rating shall be determined based on the responses provided using the above-mentioned scale and will be converted using the 10-point scale to comply with the requirements of SEC Memorandum Circular No. 4 Series of 2012. After the tabulation and analysis of the results, a Summary Report shall be prepared and presented to the Committee.

The Committee Chairman will lead the discussion on the results of the questionnaire, focusing on areas which need improvement or where there is great variation in answers. The results of the self-assessment and any action plans arising shall be reported to the Board after discussion with the Chairman of the Board. A copy will also be submitted to the Corporate Secretary for notation.



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 18 of 22

Version No. 1 Revision No. 5

|                            |  |        |                 | ASSE | ASSESSMENT   |  |  |
|----------------------------|--|--------|-----------------|------|--|--|--|
| Specific Areas/ Dimensions |  | Part   | of the Charter? |      | Has this been implemented?   |  |  |
|                            |  | Yes    | Ref             | Yes  | If "Yes", Cite Reference Document If "No", State Follow-up Actions |  |  |
| I.                         | Setting of Committee Structure and Operat  | ion    |                 |      |  |  |  |
|                            | The Committee has the right size and adequate degree of independence to deal with the company's issues.  |        |                 |      |  |  |  |
|                            | The Chairman and the members have the necessary qualifications, skills, attributes, and financial knowledge to perform their duties.   |        |                 |      |  |  |  |
| 3.                         | There are established training and succession plans in place for the members and Chairman.   |        |                 |      |  |  |  |
|                            | The frequency of the meeting is in accordance with the Charter and allow sufficient time for effective discussion.   |        |                 |      |  |  |  |
| 5.                         | The Committee regularly reports to the Board and issues certifications on critical compliance issues including the result of its performance evaluations as against its Charter.   |        |                 |      |  |  |  |
| 6.                         | The Committee has the resources including access to outside advisors to carry out its responsibilities.  |        |                 |      |  |  |  |
| L                          | evel of Compliance for this Section  |        |                 |      |  |  |  |
| 1                          | eneral Comments, if any.  Oversight on Financial Reporting and Discl   | osures |                 |      |  |  |  |
| 1.                         | The Committee has a good understanding of the company's business and industry in which   |        |                 |      |  |  |  |
| 2.                         | <ul> <li>it operates.</li> <li>The Committee reviews the quarterly, half-year and annual audited financial statements before submission to the Board focusing on:         <ul> <li>Compliance with financial reporting regulations</li> </ul> </li> <li>Appropriateness of accounting policies adopted by management</li> <li>Reasonableness of estimates, assumptions, and judgments used in the preparation of financial statements</li> <li>Determination of impact of new accounting standards and interpretations</li> <li>Assessment of unusual or complex transactions including all related party transactions</li> <li>Identification of material errors and fraud, and sufficiency of risk controls</li> <li>Appropriateness of actions or measures in case of error or fraud in financial reporting</li> <li>Fair and balance review of financial report</li> <li>Completeness, clarity, consistency, and accuracy of disclosures of material information including on subsequent events and related party transactions. Fair and balance review of financial reports.</li> </ul> |        |                 |      |  |  |  |



Revision No. 5

Version No. 1

The Committee evaluates the compliance with

communication with management and internal

The Committee assesses the adequacy of

resources, independence, and qualifications of an Internal Auditor, including the review and approval of the terms and conditions for any outsourcing or co-sourcing agreements of the

the Code of Conduct for management.

2. There is a process for the regular

auditor.

internal audit function

Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 19 of 22

**ASSESSMENT Specific Areas/ Dimensions** Part of the Charter? Has this been implemented? If "Yes", Cite Reference Document If "No", State Follow-up Actions Yes Ref Yes 4. The Committee understands management's responsibility over the financial statements and assesses the correspondence between the company and regulators regarding financial statement filings and disclosures. The Committee reviews and approves the П management representation letter before submission to external auditor. 5. If applicable, there is a communication between the Committee with legal counsel covering litigation, claims, contingencies, or other significant legal issues that impact financial statements. Level of Compliance for this Section General Comments, if any. III. Oversight on Risk Management and Internal Controls 1. The Committee obtains management's П assurance on the state of internal controls. The Committee reviews the internal and П external auditors' evaluation of internal controls, assessment of control environment including IT systems and functions, and the deliberation on findings of weaknesses in controls and reporting process. There is a framework implemented for fraud П prevention detection including and whistleblower program. 4. The Committee understands and assesses the П П identified risks and evaluates the sufficiency and effectiveness of the risk management processes and policies. 5. A Business Continuity Plan is prepared and implemented in the company. There is a process to promote risk awareness in the organization. Level of Compliance for this Section General Comments, if any. III. Oversight on Management and Internal Audit



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023
Page No. Page 20 of 22

Version No. 1 Revision No. 5 Page

|   |     |                 |     | ASSESSMENT   |  |  |
|---|-----|-----------------|-----|--|--|--|
| Specific Areas/ Dimensions  |     | of the Charter? |     | Has this been implemented?   |  |  |
|   | Yes | Ref             | Yes | If "Yes", Cite Reference Document If "No", State Follow-up Actions |  |  |
| <ol> <li>The Committee reviews and approves the<br/>internal audit annual plan including the extent<br/>and scope of internal audit work. There is also<br/>a reporting process in place.</li> </ol>  | Ш   |                 |     |  |  |  |
| <ol> <li>The Committee reviews the effectiveness of<br/>the internal audit function, including<br/>compliance with International Standards on<br/>the Professional Practice of Internal Auditing.</li> </ol>  |     |                 |     |  |  |  |
| Level of Compliance for this Section  |     |                 |     |  |  |  |
| General Comments, if any.   |     |                 |     |  |  |  |
| V. Oversight on External Audit  |     |                 |     |  |  |  |
| <ol> <li>The Committee assesses the independence,<br/>professional qualifications, and competence of<br/>the external auditor.</li> </ol>   |     |                 |     |  |  |  |
| 2. The Committee reviews and approves the engagement and rotation process of external auditor, the reappointment and resignation, the scope of work, the related fees, including compliance to auditing standards. The Committee also assesses and approves the non- audit services awarded to the external auditor.  |     |                 |     |  |  |  |
| <ol><li>The Committee reviews and understands any<br/>disagreements between the external auditor<br/>and management.</li></ol>  |     |                 |     |  |  |  |
| <ol> <li>The Committee reviews the reports of the<br/>external auditor and actions on the findings to<br/>ensure corrective actions are taken on a timely<br/>manner by management.</li> </ol>  |     |                 |     |  |  |  |
| <ol> <li>The Committee assesses management's<br/>competence regarding financial reporting<br/>responsibilities including aggressiveness and<br/>reasonableness of decisions.</li> </ol>   |     |                 |     |  |  |  |
| 6. There is a process to ensure the completeness<br>and timeliness of communication with external<br>auditor as to critical policies, alternative<br>treatments, observations on internal controls,<br>audit adjustments, independence, limitations<br>on the audit work set by the management, and<br>other materials issues that affect the audit and<br>financial reporting. |     |                 |     |  |  |  |
| Level of Compliance for this Section  |     |                 |     | 1  |  |  |
| General Comments, if any.   |     |                 |     |  |  |  |



Document No. ACEN-ACC-01
Initial Issue Date: 03 May 2021
Effectivity Date 27 February 2023

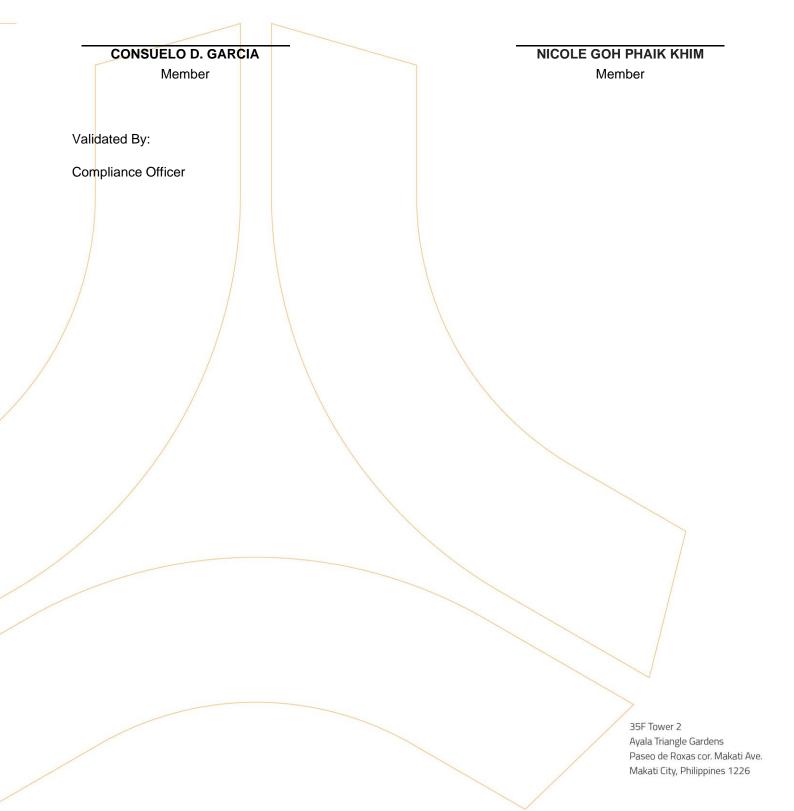
Version No. 1 Revision No. 5

|          | ,                           |
|----------|-----------------------------|
| Page No. | Page <b>21</b> of <b>22</b> |
|          |                             |

| OVERALL RATING |  |  |
|----------------|--|--|
|                |  |  |

#### MA. AURORA D. GEOTINA-GARCIA

Chairman





Document No.
Initial Issue Date:

Effectivity Date
Page No.

ACEN-ACC-01

03 May 2021

27 February 2023

Page 22 of 22

Version No. 1 Revision No. 5

An overall average rating shall be determined based on the responses provided using the abovementioned scale and will be converted using the 10-point scale to comply with the requirements of SEC Memorandum Circular No. 4 Series of 2012.

#### Conversion Table

| 10-point<br>scale |      | Overall<br>ling |
|-------------------|------|-----------------|
| 10                | 4.95 | 5.00            |
| 9                 | 4.65 | 4.94            |
| 8                 | 4.30 | 4.64            |
| 7                 | 4.00 | 4.29            |
| 6                 | 3.50 | 3.99            |
| 5                 | 3.00 | 3.49            |
| 4                 | 2.55 | 2.99            |
| 3                 | 1.75 | 2.54            |
| 2                 | 1.05 | 1.74            |
| 1                 | 0.00 | 1.04            |

| Score  | Rating      | Criteria   |
|--------|-------------|--|
| 5      | Exceptional | Responsibilities are clearly defined in the Charter and strictly implemented. All requirements are executed.                             |
| 4      | Very Good   | Responsibilities are adequately defined in the Charter and consistently implemented. Opportunities for enhancement are minimal.          |
| 3 Good |             | Responsibilities are generally defined in the Charter and mostly implemented. Opportunities for enhancement are moderate.                |
| 2      | Marginal    | Responsibilities are not clearly defined in the Charter and not consistently implemented. Opportunities for enhancement are significant. |
| 1      | Poor        | Responsibilities are not defined in the Charter and not implemented. Improvements are necessary in major areas.                          |